







# ATTACHMENT A – SUMMARY RISK TABLE

New Museum at Parramatta

## Risk Table Legend

-  Minimal Risk
-  Moderate Risk
-  To Be Monitored Strictly

Please note risk numbers in this table correspond to the risk matrix.

Risk No.	Option	Risk Description and Impact	Mitigation Strategy / Status	Risk Category	Open / Closed
<b>Reputational Risk</b>					
1	All	The project is negatively perceived by the community, risking the reputation of the project/MAAS.	MAAS key messaging on communications planning (outside of FBC scope) to provide a balance of information to the community regarding the project.	 <i>ms De te</i>	Open
<b>Business Case Risks</b>					
8	All	Congruency of the Project vision, is not achieved amongst all key stakeholders (incl. NSW Government, community, and the arts and cultural sector).	<p>Project Vision is being updated during the FBC development.</p> <p>To be endorsed by project PSC (comprised of key agency stakeholders).</p> <p>Intra-governmental communications and briefings process regarding the Project and key outputs (parallel to project governance) to be mapped and implemented.</p> <p>Project governance endorsement matrix to include MAAS board of trustees.</p>		Open
13	All	Government Agency views on the project are misaligned leading to delays in project decision making.	<p>Maintain continuity and meeting/governance structure by involving cross government and multi-agency engagement (as per PSC composition).</p> <p>Regular briefings for key agencies.</p> <p>Key Project Stakeholder signoff at various key project milestones per Governance arrangements.</p> <p>Intra-governmental communications and briefings process regarding the Project and key outputs (parallel to project governance) to be mapped and implemented.</p> <p>Regular briefings for key agencies.</p> <p>Key Project Stakeholder signoff at various key project milestones per Governance arrangements</p>		Open

Risk No.	Option	Risk Description and Impact	Mitigation Strategy / Status	Risk Category	Open / Closed
15	All	Tight timeframe for the Final Business Case and the interaction of different agencies does not enable thorough resolution of the FBC.	<p>Maintain continuity and meeting/governance structure by involving cross government and multi-agency engagement (as per the established governance structures). Project issues to be escalated through project governance and to the Secretary of NSW Dept. of Justice if required.</p> <p>Project Governance has been supplied with an endorsement matrix required to meet the FBC timeframes.</p> <p>Documents and sections of the FBC to be provided to project governance incrementally during FBC development.</p> <p>FBC to clearly articulate elements that have, and have not been considered (noting resolution during future project stages).</p>	●	Open
16	All	The FBC does not secure sufficient budget to build a successful museum and achieve all collections and logistics arrangements.	FBC project budget being developed based on concept, revised operational models, and cost associated with Collection and Logistics Planning.	●	Open
17	All	Confirmation of the final site footprint compromises FBC and concept options development.	<p>Ongoing engagement with INSW &amp; GPNSW to confirm extent of site to be acquired.</p> <p>Base case being developed on a whole of site option. As agreed with PSC. Concept options based on the whole to be brought to PCG &amp; PSC.</p> <p>Intra-governmental communications and briefings process regarding the Project and key decisions (parallel to project governance) to be mapped and implemented.</p>	●	Open
22	All	Risk that project timeframes/cabinet submissions are changed due to unforeseen government requirements.	Intra-governmental communications and briefings process regarding the Project and key outputs (parallel to project governance) to be mapped and implemented so that agencies are aware of project status/FBC development.	●	Open

**Planning, Procurement and Site Risks**

27	All	Ineffective or inappropriate flood mitigation measures create risks to safety, security, and the collection, impacting costs.	<p>The flooding impact analysis undertaken during the FBC indicates that appropriate mitigation measures can be undertaken which include installation of fully tanked spaces on ground, installation of flood gates, managements plans etc.</p> <p>The FDB dictates that no functional space, storage or plant can be located within the flood plain. Additional costing has been included.</p>	●	Open
----	-----	---	---	---	------

*certainly moderate*

*moderate*

*moderate*

*2 obviously will have engineering objects in flood zone*